Community Health and Well-Being Across Trinity Health

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Fundamental Change in How We Operate and What We Produce

Today: Producer-Centered

Service Volume

Tomorrow: People-Centered

DRIVERS

- Retail Health Market
- Value Networks
- Transparency
- Financial Incentives
- Private Exchanges
- Tiered Networks
- HHS Secretary’s Goals
- MACRA/New Medicare Payment Systems

Population Value
Building a “People-Centered Health System” Together

People-Centered Health System

Episodic Health Care Management for Individuals
Efficient & effective episode delivery initiatives

Population Health Management
Efficient & effective care management initiatives

Community Health & Well-being
Serving those who are poor, other populations, and impacting the social determinants of health

Better Health • Better Care • Lower Costs
Our 21-State Diversified Network

- **90** Hospitals* in 21 Regional Health Ministries**
- **47** Home Care & Hospice Locations Serving 116 Counties
- **4** Mission Health Ministries
- **14** PACE Center Locations
- **59** Continuing Care Facilities
- **23,900** Affiliated Physicians
- **3,900** Employed Physicians

1.6% of all babies in America are delivered at Trinity Health facilities

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*Owned, managed or in JOAs or JVs.
**Operations are organized into Regional Health Ministries ("RHMs"), each an operating division which maintains a governing body with managerial oversight subject to authorities.
***Includes multiple locations for Trinity Home Health Services, Trinity Senior Living Communities and PACE facilities.
We Have Significant Population Health Expertise In Our System Today

- **34** *ACOs in 18 RHMs*
- **21** RHMs with 116 Patient-Centered Medical Home Programs
- **56** Facilities (41 hospitals, 12 Continuing Care facilities & 3 Home Health Agencies) have Bundled Payment Programs
- **40** Bundles available through Bundled Payments for Care Improvement (BPCI)
- **1.2M** Attributed Lives through 99 Risk- or Value-Based Reimbursement Programs
- **772,000** Health Plan Lives, including Trinity Health Employees
- **13,761** Physicians & Advanced Practice Professionals Committed to 19 Clinically Integrated Networks

*19 MSSP ACOs (yellow) & 15 Commercial ACOs (orange) in 20 cities*
Transforming, Healing Presence in the Communities We Serve

Community Health & Well-being

Clinical Services:
Efficient & Effective Care Delivery through Trinity’s Safety Net System

Community Engagement:
Efficient & Effective Wrap Around Services Focusing on the Vulnerable & the Poor

Community Transformation:
Community Building Focusing on Built-Environment Economic Revitalization, Housing, & other Social Determinants of Health

Innovation in Care Delivery
Innovation in Technology
Innovation in Financing

Triple Aim
Better health • Better care • Lower costs
Transforming Communities Funding Opportunity
Launched in Nov 2015

- Anticipated investment of $80 million over 5 years in community health interventions.
- Funding local partners with Several national partners at the table.
- Applications are led by Community Coalitions, Local public health agencies & Trinity Health Ministries

Trinity Health Contribution
Trinity Health Investment Fund*
Community Contribution
UPMC’s Global Academic Integrated Delivery and Finance System

62,000 employees, >$12B Revenue

Insurance Services
- 2.9 M members
- Top ranked quality
- ~10,000 employers
- 4.5 Star Medicare
- Service Excellence: Stevie Award winner

Health Services Division
- 20+ hospitals
- 500 outpatient locations
- 287,000 IP admissions
- >3.9M outpatient visits
- 3,500 employed physicians
- 5,500 total physicians

UPMC Enterprises

UPMC International Services
- 20+ countries
- Hospitals: Italy
- Advisory Services: British Columbia, Kazakhstan, China, Lithuania

Fiscal Year 14 Data